# How Does GME Support Your Program and PD?

And how could it be better?

Kyla Terhune, MD, MBA

Vanderbilt University Medical Center

No financial disclosures.

• Former PD in Surgery, collaborated on our 4:3

• This is not an exhaustive presentation (and feedback welcomed).

# History of the Designated Institutional Official

- Designated Institutional Official
- ACGME (1981): DIO as person to receive the invoices...
- No stipulated qualifications, responsibilities, or protected time

After you've seen one institution...

#### Characteristics of the DIO

- Mean time in position: 4 years 8 months
- Common: 96 "musts" of the Institutional Requirements
- Evolution over time...Chief GME Officer
- 886 Sponsoring Institutions
- Most DIOs are physicians

# Who the DIO interacts with...

Hospital and health system leaders

Medical school leaders

Program directors and program coordinators

Chairs

Legal counsel

Human Resources Mental Health Professionals

Finance

Residents and Fellows

**Faculty** 

**GME Office** 

Office for Faculty
Affairs

# DIO Responsibilities:

- Promote culture of continuous improvement
- Support the Program Directors in their work
- Ensure accreditation of programs
- Ensure educational programming meets expectations
- Ensure that the learning environments is safe
  - Psychological safety conducive to learning
  - Physical safety
- Provide counsel on remediation, disciplinary actions
- Guidance re: policies, rules, federal regulations, immigration status
- Provide advocacy to leadership
- Liaison to ACGME/NRMP/CODA/FC/...
- If unionization: participate in collective bargaining

## DIO Responsibilities Related to the PD



Being a Sounding Board



Guiding
Curricular
Development
and
Improvement



Providing Counsel



Communicating Hospital Changes



Advocating to Leadership



Professional Development



Orientation of New Program Directors

#### Call the DIO if...

- Impairment
- Hostility
- Harassment
- Discrimination
- A Trainee is out more than 5 days in a row (and it's not vacation)
- Verifications for anyone with irregular advancement
- Early recognition of lack of usual accrual of skills
- Communication with Boards, ACGME, NRMP, other entities
- "if you don't know the right answer in 30 seconds"



#### Some of the more common calls...









CONCERN FOR FAILURE TO ADVANCE

CALL SCHEDULE ISSUES

FMLA AND PAID TIME AWAY OR CONFLICT OF COMMITMENT

# Some less common (but concerning) calls...

Concern for fraud (moonlighting, incorrect charting)

**Impairment** 

Resident doesn't show up for work

Arrest (e.g., DUI)

Theft of property

Inappropriate contact or interactions

# Before calling the DIO...

- Take a glance at the following (the DIO will look here first):
  - House Staff Manual
  - Institutional Policies
  - ACGME Program Requirements
  - Your own Program Policies
  - House Staff Contracts



- effectiveness and efficiency:
  - Streamline processes
  - Support administrative functions
  - Decrease bureaucratic burdens
  - Leave curricular aspects to the programs (PDs are experts in field)



## Final Thoughts:

- Don't accept the status quo as an educator (everything changes)
  - Demonstrate quality improvement through WebADS and APEs
- Your primary responsibility as PD is to the patient
- Be consistent

   the risk is not the first, the risk is the second
- Sometimes your interventions as PD are life- and career-saving
- Don't hesitate to call

